

JWTC LLC – Baltimore Emergency Snow & Ice Removal

Project Summary | February 1–12, 2026

Overview

JWTC LLC was activated by the City of Baltimore Department of Public Works for emergency snow and ice removal operations in response to the February 2026 winter storm event. Operations began February 1 with initial mobilization and ran continuously through February 12 when DPW issued the formal demobilization directive.

This summary outlines the scope, timeline, and services provided throughout the engagement.

Contract & Amendments

- **Original Contract** – Executed January 31, 2026. Snow removal services including skid steers with operators at \$225/hr and front-end loaders at \$325/hr.
 - **Amendment 1** – Executed February 7, 2026. Added 50 dump trucks at \$175/hr to support snow hauling operations as directed by DPW. Dump trucks had been operating at DPW's direction since February 3.
 - **Salt Truck & Supervisor Operations** – Salt trucks and on-site supervisors were deployed at DPW's direct request throughout the event. DPW acknowledged the need for a second amendment to formalize these services.
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Timeline

February 1–2 | Mobilization Initial crews and equipment began arriving in Baltimore and staged at city-designated locations. Operations began in priority areas immediately upon arrival.

February 3 | Full Operations Launch Round-the-clock operations commenced across the city. DPW established a reporting cadence of 7:00 AM, 2:00 PM, and 7:00 PM equipment and status updates. By end of day, 134 skid steers were on the ground with additional equipment continuing to arrive. DPW began directing crews to specific routes, neighborhoods, and clearing priorities.

February 4–5 | Rapid Scale-Up Equipment fleet expanded significantly as subcontractor crews mobilized from across the region. By February 4, DPW was provided and acknowledged counts of 236 skid steers, 44 dump trucks, and multiple loaders on site. DPW designated M&T Stadium Lot B as an approved staging area and opened salt domes for JWTC crews, referring to our operators as "DPW Contractors" in internal notifications.

Amendment 1 was delivered by DPW to formalize the dump truck operations already underway.

February 6–9 | Peak Operations This was the most intensive period of the operation. JWTC maintained 24-hour coverage with day shifts (approximately 8:00 AM – 8:00 PM) and night shifts (8:00 PM – 8:00 AM) with rotating operators on every piece of equipment.

DPW actively directed operations throughout, including: - Specific route and neighborhood clearing assignments - Priority requests for disabled residents, elderly care access, and city service routes - Equipment requests for additional loaders, salt trucks, and dump trucks at specific locations - Quality control inspections with DPW staff riding routes to verify clearing standards - Management of multiple dump sites across the city including Pimlico, Loch Raven & 33rd Street, Echo Park, Old Town Mall, and others

By February 9, DPW was provided and acknowledged the following equipment on site: 295 skid steers, 81 dump trucks, 15 front-end loaders, and 10 salt trucks, along with approximately 450 operators and field supervisors working across all zones. DPW continued directing operations without objection to these deployment levels.

Operations during this period also included responses to safety incidents, community-specific clearing requests from City Council members, and coordination with DPW on dump site availability and salt distribution.

February 10–11 | Final Push & Transition Active clearing operations continued with dump truck hauling and remaining neighborhood work. DPW continued managing dump site access and directing crews to specific locations. Equipment remained on site and operational.

February 12 | Demobilization DPW issued the formal demobilization directive: "0700-1700 Thursday February 12th to demobilize." During demob, DPW directed additional work including dump site organization, snow pushback at Loch Raven & 33rd Street, staging area cleanup at M&T Stadium, and equipment transport coordination. JWTC completed all demob tasks as directed.

February 13 | Post-Demob Verification DPW confirmed satisfaction with site conditions: "all looks good" at Loch Raven and "things are looking pretty good" at M&T Stadium.

Equipment & Resources

JWTC deployed a substantial fleet of equipment and personnel to meet the scale and urgency of the operation:

- **Skid Steers** — Primary snow removal equipment deployed across all city zones
- **Dump Trucks** — Snow hauling to city-designated dump sites
- **Front-End Loaders** — Heavy clearing and pile management at dump sites and major routes
- **Salt Trucks** — Salting operations across city zones as directed by DPW
- **Field Supervisors** — On-site management and coordination with DPW staff

Each piece of equipment ran two 12-hour shifts daily with different operators, providing uninterrupted 24-hour coverage from February 3 through February 11.

Equipment ramped up from initial mobilization on February 1 to peak deployment by mid-event, with the fleet remaining on site throughout the operation.

Scope of Services Performed

All work was performed at DPW's direction and in direct coordination with DPW field staff:

- **Residential Street Clearing** — Snow removal from residential streets and alleys across all city zones

- **Snow Hauling** — Loaded dump trucks transported snow to city-designated dump sites throughout the event
- **Salting** — Salt distribution across cleared routes using salt from DPW-managed domes
- **Priority & Emergency Clearing** — Rapid response to specific requests including disabled resident access, medical transport routes, trash collection routes, and school access
- **Route Quality Control** — Dedicated QC personnel inspected cleared routes to verify standards, in coordination with DPW's own quality checks
- **Community-Specific Requests** — Neighborhood and alley clearing in response to requests routed through City Council members and DPW leadership
- **Dump Site Operations** — Management and organization of snow dump locations as directed, including staging area cleanup during demobilization
- **24-Hour Coordination** — Continuous communication with DPW including multiple daily status reports, real-time response to priority requests, and equipment/personnel updates

Subcontractor Teams

JWTC coordinated the following subcontractor teams to support the operation:

Subcontractor	Primary Role
Neiman Enterprises	Equipment operations & hauling
M&T Enterprises	Equipment operations & hauling
ICS Materials	Skid steer operations
Indy-A-Team	Equipment operations & field supervision
Reclaim It	Equipment operations
Interlock Paving	Skid steer operations

On-site supervisors provided daily field management and served as the primary coordination point with DPW staff throughout the event.

Summary

JWTC mobilized a large-scale equipment fleet and workforce within hours of activation and maintained continuous 24-hour operations for the duration of the event. All work was performed at DPW's direction, with equipment counts and operational status reported to and acknowledged by DPW multiple times daily.

The attached invoice reflects the equipment hours and services provided during this engagement per the terms of our contract and amendments.

We appreciate the strong working relationship with DPW throughout this operation and remain available to discuss any questions.

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