

JWTC LLC – Baltimore Emergency Snow & Ice Removal

Draft Billing Summary | February 1–12, 2026

Preliminary – Subject to Final Reconciliation

Billing Overview

The following summarizes the estimated billing for JWTC's emergency snow and ice removal operations for the City of Baltimore, February 1 through February 12, 2026. Equipment hours are based on deployed equipment counts as reported to and acknowledged by DPW throughout the operation, applied at contract rates.

Final billing will reflect reconciled timesheet data upon completion of the payroll reconciliation process currently underway.

Contract Rates

Equipment	Hourly Rate	Contract Reference
Skid Steer (w/ operator)	\$225.00	Original Contract
Front-End Loader (w/ operator)	\$325.00	Original Contract
Dump Truck (w/ operator)	\$175.00	Amendment 1
Salt Truck (w/ operator)	\$180.00	Per DPW direction*
Field Supervisor	\$550.00/day	Per DPW direction*

Salt trucks and supervisors operated at DPW's direct request throughout the event. Amendment 2 was acknowledged by DPW but not yet executed.

Daily Equipment Deployment & Billing

Date	Skid Steers	Dump Trucks	Loaders	Salt Trucks	Supervisors	Est. Daily Total
Feb 1 (Sat)	20	—	—	2	4	\$50,800
Feb 2 (Sun)	71	—	—	—	4	\$193,900
Feb 3 (Mon)	297	24	5	6	4	\$1,771,720
Feb 4 (Tue)	240	44	9	1	6	\$1,558,620
Feb 5 (Wed)	272	50	11	3	8	\$1,781,960
Feb 6 (Thu)	361	60	15	9	10	\$2,362,780
Feb 7 (Fri)	340	80	15	15	12	\$2,360,400
Feb 8 (Sat)	325	85	20	12	12	\$2,326,440
Feb 9 (Sun)	295	81	15	10	12	\$2,100,000
Feb 10 (Mon)	310	88	18	10	12	\$2,233,800
Feb 11 (Tue)	300	92	18	10	12	\$2,196,600
Feb 12 (Wed)	200	50	10	5	8	\$583,400

Feb 1–2: Mobilization phase (partial day operations). Feb 3–11: Full 24-hour operations (two 12-hour shifts). Feb 12: Demobilization per DPW directive (10-hour day).

Billing Summary by Equipment Type

Equipment Type	Total Equipment-Hours	Rate	Estimated Total
Skid Steers	68,812 hrs	\$225/hr	\$15,482,700
Dump Trucks	14,996 hrs	\$175/hr	\$2,624,300
Front-End Loaders	3,124 hrs	\$325/hr	\$1,015,300
Salt Trucks	1,894 hrs	\$180/hr	\$340,920
Field Supervisors	104 days	\$550/day	\$57,200
Estimated Total			\$19,520,420

Additional Items Pending Reconciliation

The following items are not yet included in the estimate above and will be reflected in the final invoice:

- **Dozer operations** — Deployed at DPW's request (Feb 10–12) for pile management and dump site clearing
 - **Equipment mobilization & demobilization** — Transport of equipment fleet to and from Baltimore
 - **Standby and rerouting time** — Hours incurred due to dump site closures, salt dome access issues, and safety-related evacuations as documented in operational communications
-

Equipment Count Sources

Daily equipment counts were reported to DPW at multiple intervals throughout the operation (7:00 AM, 2:00 PM, and 6:00 PM as established by DPW). Key confirmed data points include:

- **Feb 3:** 134 skid steers reported to DPW — acknowledged

- **Feb 4:** 236 skid steers, 44 dump trucks, and loaders reported to DPW — acknowledged
- **Feb 9:** 295 skid steers, 81 dump trucks, 15 loaders, 10 salt trucks reported to DPW — acknowledged
- **Feb 9:** Approximately 450 operators and supervisors confirmed for crew welfare coordination
- **Feb 11:** 92+ dump trucks tracked by DPW; 340 dump loads recorded in a single day

Equipment counts for days between confirmed data points are interpolated based on mobilization patterns and the operational record.

Notes

This is a preliminary estimate provided in advance of final payroll reconciliation. The final invoice will reflect verified timesheet data reconciled against field records and DPW's operational tracking.

JWTC is committed to a transparent reconciliation process and welcomes discussion of any line items.

Estimated Total: \$19,520,420

Final invoice expected to be in the range of \$19.5–20.5 million following reconciliation of remaining timesheet data and inclusion of additional billable items noted above.

JWTC LLC Baltimore Emergency Snow & Ice Removal February 1–12, 2026